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**Info Opcion-Scielo** <info@opcion-scielo.com>  
Kepada: bambang.tjahjadi@feb.unair.ac.id

26 November 2019 10.49

Dear Bambang Tjahjadi,

Editorial team of OPCION is pleased to let you know your paper titled "A value chain analysis of health insurance industry, government and healthcare providers in Indonesia" has been published and become online on the OPCION page designated for the publications. <http://produccioncientificaluz.org/index.php/opcion/article/view/24736>

Thank you for the submission and patience on the delay caused due to some factors beyond our control. Hopefully, you will submit your intellectual output to OPCION in future calls as well, which is expected to be published in March 2020.

Once again thank you for interest and submission, we wish you very best of luck for your research endeavors.

Best Regards

Editorial Assistant

JVVA/dlms.-

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UNIVERSITY OF ZULIA  
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DEPARTMENT OF HUMAN SCIENCES  
JOURNAL OPTION

**ACCEPTANCE CERTIFICATE  
OF SCIENTIFIC ARTICLES**

WHO SIGNED, PROFESSOR JOSÉ VICENTE VILLALOBOS ANTÚNEZ, EDITOR-CHIEF OF THE *OPTION JOURNAL*, UNIVERSITY OF ZULIA, MAKES NOTE THAT THE TEACHERS:

**NOORLAILIE SOEWARNO<sup>1</sup>, BAMBANG TJAHJADI<sup>1</sup>, ISNALITA<sup>1</sup>**

BELONGING TO

**<sup>1</sup> FACULTY OF ECONOMICS AND BUSINESS, UNIVERSITAS  
AIRLANGGA, INDONESIA**

SENT TO OUR EDITORIAL COMMITTEE AN ARTICLE NAMED

**A VALUE CHAIN ANALYSIS OF HEALTH INSURANCE  
INDUSTRY, GOVERNMENT AND HEALTHCARE  
PROVIDERS IN INDONESIA**

WHICH, AFTER HAVING BEEN SUBJECT TO EVALUATION BY THE  
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DR. JOSÉ VICENTE VILLALOBOS ANTÚNEZ  
Editor-Chief/ Journal OPCIÓN

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