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## Benchmarking: an International Journal - BIJ-06-2019-0292

1 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

26 Juni 2019 23.33

Balas Ke: agunasekaran@csu.edu

Kepada: bambang.tjahjadi@feb.unair.ac.id, noorlailie-s@feb.unair.ac.id

26-Jun-2019

Dear Prof. Tjahjadi:

Your manuscript entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" has been successfully submitted online and is presently being given full consideration for publication in the Benchmarking: an International Journal.

Your manuscript ID is BIJ-06-2019-0292.

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Thank you for submitting your manuscript to the Benchmarking: an International Journal.

Sincerely,  
Angappa Gunasekaran  
Benchmarking: an International Journal

<https://orcid.org/0000-0002-9781-729X>



Bambang Tjahjadi &lt;bambang.tjahjadi@feb.unair.ac.id&gt;

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**Benchmarking: an International Journal - Author update**

1 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

7 Juli 2019 14.41

Balas Ke: agunasekaran@csub.edu

Kepada: bambang.tjahjadi@feb.unair.ac.id, noorlailie-s@feb.unair.ac.id

07-Jul-2019

Dear Author(s)

It is a pleasure to inform you that your manuscript titled Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia (BIJ-06-2019-0292) has passed initial screening and is now awaiting reviewer selection. The manuscript was submitted by Prof. Bambang Tjahjadi with you listed as a co-author. As you are listed as a co-author please log in to <https://mc.manuscriptcentral.com/bij> and check that your account details are complete and correct, these details will be used should the paper be accepted for publication.

Yours sincerely,

Angappa Gunasekaran

Editorial Assistant, Benchmarking: an International Journal

[agunasekaran@csub.edu](mailto:agunasekaran@csub.edu)



Bambang Tjahjadi <bambang.tjahjadi@feb.unair.ac.id>

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## Benchmarking: an International Journal - Author update

1 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

10 Agustus 2019 22.14

Balas Ke: agunasekaran@csub.edu

Kepada: bambang.tjahjadi@feb.unair.ac.id, noorlailie-s@feb.unair.ac.id

10-Aug-2019

Dear Author(s),

It is a pleasure to inform you that all required reviews have been received for your manuscript entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" and that your paper is now awaiting an Editor Decision.

Yours sincerely,  
Guest Editor, Benchmarking: an International Journal



Bambang Tjahjadi <bambang.tjahjadi@feb.unair.ac.id>

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## Benchmarking: an International Journal - Author update

2 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

18 Desember 2019 18.44

Balas Ke: [agunasekaran@csub.edu](mailto:agunasekaran@csub.edu)

Kepada: [bambang.tjahjadi@feb.unair.ac.id](mailto:bambang.tjahjadi@feb.unair.ac.id), [noonlailie-s@feb.unair.ac.id](mailto:noonlailie-s@feb.unair.ac.id)

18-Dec-2019

Dear Author(s),

It is a pleasure to inform you that all required reviews have been received for your manuscript entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" and that your paper is now awaiting an Editor Decision.

Yours sincerely,  
Angappa Gunasekaran  
Editorial Assistant, Benchmarking: an International Journal  
[agunasekaran@csub.edu](mailto:agunasekaran@csub.edu)

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**Bambang Tjahjadi** <bambang.tjahjadi@feb.unair.ac.id>

21 Desember 2019 06.59

Kepada: [agunasekaran@csub.edu](mailto:agunasekaran@csub.edu)

Dear Sir,

Thank you for your information. I am looking forward to hearing good news from you soon regarding the Editor decision.

Yours sincerely  
Bambang Tjahjadi  
[Kutipan teks disembunyikan]

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## Benchmarking: an International Journal - Decision on Manuscript ID BIJ-06-2019-0292

1 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

28 Desember 2019 14.59

Balas Ke: agunasekaran@csb.edu

Kepada: bambang.tjahjadi@feb.unair.ac.id

28-Dec-2019

Dear Prof. Tjahjadi:

Manuscript ID BIJ-06-2019-0292 entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" which you submitted to the Benchmarking: an International Journal, has been reviewed. The comments of the reviewer(s) are included at the bottom of this letter.

The reviewer(s) have recommended publication, but also suggest some revisions to your manuscript. Therefore, I invite you to respond to the reviewer(s)' comments and revise your manuscript.

To revise your manuscript, log into <https://mc.manuscriptcentral.com/bij> and enter your Author Centre, where you will find your manuscript title listed under "Manuscripts with Decisions." Under "Actions," click on "Create a Revision." Your manuscript number has been appended to denote a revision.

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When submitting your revised manuscript, you will be able to respond to the comments made by the reviewer(s) in the space provided. You can use this space to document any changes you make to the original manuscript. In order to expedite the processing of the revised manuscript, please be as specific as possible in your response to the reviewer(s).

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Once again, thank you for submitting your manuscript to the Benchmarking: an International Journal and I look forward to receiving your revision.

Sincerely,  
Prof. Angappa Gunasekaran  
Editor, Benchmarking: an International Journal  
[agunasekaran@csb.edu](mailto:agunasekaran@csb.edu)

Reviewer(s)' Comments to Author:

Reviewer: 1

Recommendation: Major Revision

Comments:

Dear Author,

I read your paper and found it a good one but requires improvements too. Please see my comments below for incorporation in your revised manuscript.

1. Please make your argument forceful in the Introduction section by drawing upon other relevant literature to suggest research-based needs to carry out this study. Here are some of the past literature that you should use as:

<https://doi.org/10.1016/j.techfore.2019.04.027>

<https://doi.org/10.1016/j.jbusres.2019.04.040>

<https://doi.org/10.1007/s10490-018-9587-7>

2. I can see that you used past literature to derive the hypotheses, but I will suggest you to use additional literature for the same and some of them to be used are as:

<https://doi/full/10.1108/JKM-03-2018-0159>

<https://doi/full/10.1108/JKM-08-2017-0348>

<https://doi.org/10.1016/j.jbusres.2018.12.034>

<https://doi.org/10.1108/JKM-08-2018-0504>

<https://doi.org/10.1108/GM-01-2017-0007>

3. I will ask you to use your results to enlarge upon both theoretical and managerial implications. You have some good findings that you should use to inform both theory and practice.

4. Could you please get your revised manuscript proofread by the professional proofreader before you submit it to the journal?

I look forward to reading your revised manuscript.

Best wishes.

Additional Questions:

1. Originality: Does the paper contain new and significant information adequate to justify publication?: It has potential but requires improvement before it to justify publication.

2. Relationship to Literature: Does the paper demonstrate an adequate understanding of the relevant literature in the field and cite an appropriate range of literature sources? Is any significant work ignored?: Please see my comments below.

3. Methodology: Is the paper's argument built on an appropriate base of theory, concepts, or other ideas? Has the research or equivalent intellectual work on which the paper is based been well designed? Are the methods employed appropriate?: Please see my comments below.

4. Results: Are results presented clearly and analysed appropriately? Do the conclusions adequately tie together the other elements of the paper?: Please see my comments below.

5. Implications for research, practice and/or society: Does the paper identify clearly any implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial impact), in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper?: Please see my comments below.

6. Quality of Communication: Does the paper clearly express its case, measured against the technical language of the field and the expected knowledge of the journal's readership? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc.: Please see my comments below.

Reviewer: 2

Recommendation: Minor Revision

Comments:

Thanks for the opportunity of reading your submission.

We do need to know more about Indonesia

There are some minor comments:

- why Indonesia? Please, add more research results and contextual facts on the country. For example, please you may use latest papers from H. Latan and Jabbour in order to justify the why of selecting Indonesia

- the 'so what' of the research results is not clear. Please improve it
- key publications on Indonesia should be used in the text

**Additional Questions:**

1. Originality: Does the paper contain new and significant information adequate to justify publication?: see my comments please
2. Relationship to Literature: Does the paper demonstrate an adequate understanding of the relevant literature in the field and cite an appropriate range of literature sources? Is any significant work ignored?: see my comments please
3. Methodology: Is the paper's argument built on an appropriate base of theory, concepts, or other ideas? Has the research or equivalent intellectual work on which the paper is based been well designed? Are the methods employed appropriate?: see my comments please
4. Results: Are results presented clearly and analysed appropriately? Do the conclusions adequately tie together the other elements of the paper?: see my comments please
5. Implications for research, practice and/or society: Does the paper identify clearly any implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial impact), in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper?: see my comments please
6. Quality of Communication: Does the paper clearly express its case, measured against the technical language of the field and the expected knowledge of the journal's readership? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc.: see my comments please

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\* **How-to-submit-a-revision.doc**

33K



Bambang Tjahjadi &lt;bambang.tjahjadi@feb.unair.ac.id&gt;

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**Benchmarking: an International Journal - Author update**

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

26 Maret 2020 13.35

Balas Ke: agunasekaran@csu.edu

Kepada: noorlailie-s@feb.unair.ac.id, bambang.tjahjadi@feb.unair.ac.id

26-Mar-2020

Dear Author(s),

It is a pleasure to inform you that your manuscript titled Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia (BIJ-06-2019-0292.R1) has passed initial screening and is now awaiting reviewer invitation.

The manuscript was submitted by Prof. Bambang Tjahjadi with you listed as a co-author.

As you are listed as a co-author, if you have not already done so please log in to <https://mc.manuscriptcentral.com/bij> and check that your account details are complete and correct, these details will be used should the paper be accepted for publication.

Yours sincerely,  
Prof. Angappa Gunasekaran  
Editor, Benchmarking: an International Journal



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**Benchmarking: an International Journal - BIJ-06-2019-0292.R1**

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

26 Maret 2020 13.35

Balas Ke: agunasekaran@csu.edu

Kepada: noorlailie-s@feb.unair.ac.id, bambang.tjahjadi@feb.unair.ac.id

26-Mar-2020

Dear Prof. Tjahjadi:

Your revised manuscript entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" has been successfully submitted online and is presently being given full consideration for publication in the Benchmarking: an International Journal.

Your manuscript ID is BIJ-06-2019-0292.R1.

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Thank you for submitting your manuscript to the Benchmarking: an International Journal.

Sincerely,  
Angappa Gunasekaran  
Benchmarking: an International Journal

<https://orcid.org/0000-0002-9781-729X>

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## Benchmarking: an International Journal - Decision on Manuscript ID BIJ-06-2019-0292.R1

2 pesan

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**Benchmarking: an International Journal** <onbehalf@manuscriptcentral.com>

11 April 2020 13.43

Balas Ke: agunasekaran@csu.edu

Kepada: noorlailie-s@feb.unair.ac.id, bambang.tjahjadi@feb.unair.ac.id

11-Apr-2020

Dear Soewarno, Noorlailie; Tjahjadi, Bambang

It is a pleasure to accept your manuscript BIJ-06-2019-0292.R1, entitled "Mediating effect of strategy on competitive pressure, stakeholder pressure, and strategic performance management (SPM): Evidence from HEIs in Indonesia" in its current form for publication in Benchmarking: an International Journal. Please note, no further changes can be made to your manuscript.

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Thank you for your contribution. On behalf of the Editors of Benchmarking: an International Journal, we look forward to your continued contributions to the Journal.

Sincerely,  
Prof. Angappa Gunasekaran  
Editor, Benchmarking: an International Journal  
[agunasekaran@csu.edu](mailto:agunasekaran@csu.edu)

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**Bambang Tjahjadi** <bambang.tjahjadi@feb.unair.ac.id>

11 April 2020 21.47

Kepada: Inar <asha.j.vet@gmail.com>

[Kutipan teks disembunyikan]